Family Building Blocks Early Head Start is a comprehensive early childhood education program for low-income families with pregnant women and children ages 0 through 2 years. Early Head Start services at Family Building Blocks began July 1, 2010 after Family Building Blocks received a federal grant for Head Start and Early Head Start expansion through the American Reconciliation and Recovery Act.

Families in Family Building Blocks Early Head Start Program live in Marion County in the Salem-Keizer School District Elementary School catchment areas of Auburn, Battlecreek, Bush, Four Corners, Lee, Liberty, McKinley, Mary Eyre, Miller, Morningside, Pringle, Salem Heights, Schirle, Sumpter, Washington, and Wright Elementary Schools.

Families in Early Head Start services receive:

- Child development information
- Child health and developmental screenings
- Parent education and referrals to community resources
- Health education and support to access health services
- Home visits with family support and mentoring to achieve self-sufficiency goals
- Services in their home language whenever possible
- Learning experiences for infants and toddlers in safe, nurturing, and attractive classrooms
- Inclusive services for children with disabilities
- Nutritious, Child and Adult Care Food Program (CACFP)-reimbursable classroom meals
- Parent trainings
- Parent-child playgroups and twice annually Family Nights
- Transportation to classroom services and program events
- Transition planning to Head Start or other preschool-type services
- Parent advocacy training and leadership opportunities
- Children’s free clothing closet
- Respite care

Numbers Served
After the Congressional sequester was lifted in 2014 we regained our 2 slots to return us to our original 60 slots granted. We were also awarded a grant to add 20 slots through the Maternal Infant Early Childhood Home Visiting (MIECHV) program. As of the end of the 2017 school year, we serve 80 pregnant women and children through the following services:

- 28 slots in our home-based services
- 20 slots in our home-based MIECHV services
- 32 slots in our combination classroom and home-based services
Between September 1, 2016 and August 31, 2017

- 114 infants and toddlers participated in Early Head Start
- 9 prenatal mothers participated in Early Head Start
- Average monthly enrollment was 79.83 participants, 99.8% of funded enrollment – all vacant slots throughout the year were filled within 30 days of vacancy

Child Health Outcomes

- 93% of children received a medical exam
- 25% of children received a dental exam

Our Partners

*Parents are leaders in selecting the learning experiences their family has in Early Head Start*

<table>
<thead>
<tr>
<th>Classroom volunteers</th>
<th>Home Visits</th>
<th>Selecting Child Learning Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parent-child interactive playgroups</td>
<td>Leadership Training</td>
<td>Education</td>
</tr>
<tr>
<td>Parent trainings</td>
<td>Family Nights</td>
<td>Family Fest</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Parent Nights</td>
</tr>
</tbody>
</table>

Community Volunteers and Partners

60 volunteers directly supported our program. They included parents, Board members, Policy Council members, high school groups, church groups, business partners, retired nurses, dentists, doctors, and the list goes on. You inspire us!

We could not do this work without our community partners Salem-Keizer Head Start, Community Action Head Start, Willamette Education Services District, Marion County Health Department staff, Marion County Women, Infant and Children Services, and Salem Hospital nurses.

*Thank you!*

2016-2017 Early Head Start Program Goals

The Office of Head Start is now issuing grants on a five-year basis. With this process, we were instructed to create goals and associated activities for each year. Below are the overarching goals we set for the next five years:

- Parents and children enjoy quality interactions together.
- Parents are welcomed and integrated as leaders in program design and planning.
- Parents are confident they are their children’s best teachers.
- Family Building Blocks maintains strong fiscal systems in compliance with Early Head Start grant requirements.
- Community members are knowledgeable about Early Head Start, support collaboration, and donate services that support families.
Results from Year 3 (2017)

- Updated transportation routes to increase bus service in areas with high number of interested/waitlisted families. Have seen an increase in classroom attendance after this shift.
- Continued community partnership through “Family Link” referral system of Marion and Polk Counties for early childhood service to increase recruitment efforts while strengthening our partnerships with other community providers.
- Sent parent to National Head Start Parent Leadership Conference with the EHS Director and Family Engagement Coordinator.
- Had successful Mother and Father figure events.
- Playgroup attendance has been more consistent and more new families have been attending.
- For the majority of the year Policy Council was well attended with a good amount of parent participation.

Family Building Blocks mission is to keep children safe and families together by empowering families to break the intergenerational cycle of abuse. To accomplish this, our Early Head Start program provides early intervention that focuses on building successful and resilient children, strengthening parents, and preserving families through comprehensive and integrated early childhood therapeutic and family support services.

Family Building Blocks Strategic Goals

- Mobilize the Board of Directors, volunteers and communities to support at-risk families to reduce child abuse and neglect.
- Design and implement effective support, development and engagement strategies for parents.
- Enhance content, accessibility and effectiveness of current programs by evaluating services and implementing improvements and adding program elements as indicated.
- Establish long-term financial sustainability and growth by developing diverse public and private funding sources and enhance the capacity and effectiveness of the Leadership Team.
- Encourage continuing and new opportunities for individuals, local businesses, and community organizations to support Family Building Blocks. Continue active participation in local collaborative efforts relating to at-risk children and families with children from birth to age five.

School Readiness

Family Building Blocks’ goal is to support all children to launch a life-long love of learning from a solid base of social-emotional competence. Individual child learning goals are based on the child’s developmental needs, and understood and addressed within the context of family. Expectations take into account linguistic, developmental, and cultural factors, as well as family stress and trauma.

Early Head Start’s school readiness goals incorporate six domains of learning:

- Approaches to learning
- Language and literacy
- Social-emotional development
- Physical health and motor development
• Logic, reasoning, cognition and general knowledge (including math, science and social sciences)
• Creative arts and expression

Within each domain of development, progress towards specific objectives is tracked for each child using the AEPS developmental assessment tool. Children who appear to be falling below normal developmental milestones are referred for evaluation and follow-up at Willamette Educations School District’s Early Intervention Services. Parents and teachers develop individual learning goals for each child, and identify activities to strengthen progress towards developmental milestones.

School Readiness Data:

• Below is a table of the children who would be transitioning out of our program at the end of the 2016/2017 school year (as they reach their third birthday). Our goal is to have children complete close to 100% of their goals before they move on to other adventures:

<table>
<thead>
<tr>
<th>Age of Child</th>
<th>% of Goals Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 30 months</td>
<td>99%</td>
</tr>
<tr>
<td>2. 30 months</td>
<td>98%</td>
</tr>
<tr>
<td>3. 30 months</td>
<td>93%</td>
</tr>
<tr>
<td>4. 30 months</td>
<td>65%</td>
</tr>
<tr>
<td>5. 31 months</td>
<td>98%</td>
</tr>
<tr>
<td>6. 31 months</td>
<td>96%</td>
</tr>
<tr>
<td>7. 31 months</td>
<td>91%</td>
</tr>
<tr>
<td>8. 31 months</td>
<td>97%</td>
</tr>
<tr>
<td>9. 31 months</td>
<td>92%</td>
</tr>
<tr>
<td>10. 32 months</td>
<td>77%</td>
</tr>
<tr>
<td>11. 32 months</td>
<td>90%</td>
</tr>
<tr>
<td>12. 32 months</td>
<td>89%</td>
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<tr>
<td>13. 32 months</td>
<td>88%</td>
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<tr>
<td>14. 33 months</td>
<td>98%</td>
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<tr>
<td>15. 33 months</td>
<td>99%</td>
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<tr>
<td>16. 33 months</td>
<td>85%</td>
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<tr>
<td>17. 33 months</td>
<td>99%</td>
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<tr>
<td>18. 33 months</td>
<td>90%</td>
</tr>
<tr>
<td>19. 35 months</td>
<td>99%</td>
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<tr>
<td>20. 35 months</td>
<td>99%</td>
</tr>
<tr>
<td>21. 36 months</td>
<td>100%</td>
</tr>
<tr>
<td>22. 36 months</td>
<td>100%</td>
</tr>
<tr>
<td>23. 36 months</td>
<td>93% - Diagnosed Disability</td>
</tr>
</tbody>
</table>

Transitions to Head Start

38 three-year old EHS children completed the program in 2016-2017 and transitioned to:
• Salem-Keizer Head Start - 3
• Mid-Willamette Valley Community Action Head Start - 2
• Willamette Education Service District preschool - 1
• Family Building Blocks Relief Nursery preschool – 8
• On a waitlist for a Head Start Program - 9
• A portion of them said they would be applying for a Head Start Program - 9
• The remainder stayed home with their families or moved out of the area - 6
Financials

Summary for 2017 (EHS Fiscal Year, January 1 – December 31)

<table>
<thead>
<tr>
<th></th>
<th>Budget FY 2017</th>
<th>Actual FY 2017</th>
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</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Early Head Start Grant</td>
<td>$823,440.00</td>
<td>$823,440.00</td>
</tr>
<tr>
<td>USDA</td>
<td>$8,400.00</td>
<td>$10,258.52</td>
</tr>
<tr>
<td>Total Revenue:</td>
<td>$831,840.00</td>
<td>$833,698.52</td>
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<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personnel</td>
<td>$711,138.00</td>
<td>$701,255.32</td>
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<td>Program</td>
<td>$72,938.00</td>
<td>$69,512.83</td>
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<td>Office</td>
<td>$7,983.00</td>
<td>$21,085.70</td>
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<td>Building Operation</td>
<td>$39,781.00</td>
<td>$39,567.58</td>
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<td>Resource Development</td>
<td>$0.00</td>
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<tr>
<td>Administrative</td>
<td>$0.00</td>
<td>$2,400.00</td>
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<tr>
<td>Total Expenses:</td>
<td>$831,840.00</td>
<td>$833,821.43</td>
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<tr>
<td>Non-Federal Share:</td>
<td>$203,870.00</td>
<td>$243,371.80</td>
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<td>Total EHS Budget:</td>
<td>$1,035,710.00</td>
<td>$1,077,070.32</td>
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</table>

EHS Budget FY 2017

EHS Actual FY 2017
## Budget 2018

### Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early Head Start</td>
<td>823,440.00</td>
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<tr>
<td>USDA</td>
<td>8,400.00</td>
</tr>
</tbody>
</table>

**Total Revenue**: 831,840.00

### Expense

#### Personnel

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Salaries &amp; Wages</td>
<td>580,088.65</td>
</tr>
<tr>
<td>Payroll Tax</td>
<td>57,376.47</td>
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<tr>
<td>Retirement</td>
<td>4,365.14</td>
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<tr>
<td>Health, Dental, Life</td>
<td>65,134.03</td>
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<tr>
<td>Worker's Comp</td>
<td>3,300.00</td>
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<tr>
<td>Payroll Services</td>
<td>3,131.46</td>
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<tr>
<td>Other Personnel Expenses</td>
<td>4,000.00</td>
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**Total Personnel**: 717,395.75

#### Program

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<tr>
<th>Category</th>
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<tbody>
<tr>
<td>Professional Development</td>
<td>19,547.00</td>
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<td>Travel</td>
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<td>Bus/Van</td>
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<td>Cellular Services</td>
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<td>Curriculum</td>
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<tr>
<td>Classroom Furnishings</td>
<td>300.00</td>
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<tr>
<td>Mental Health Consulting</td>
<td>12,000.00</td>
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<tr>
<td>Contractors</td>
<td>3,380.00</td>
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<tr>
<td>Emergency Care Services</td>
<td>250.00</td>
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<tr>
<td>Family Events</td>
<td>250.00</td>
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<tr>
<td>Food</td>
<td>9,400.00</td>
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<tr>
<td>Program Supplies &amp; Materials</td>
<td>2,500.00</td>
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<tr>
<td>Volunteer Expense</td>
<td>200.00</td>
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**Total Program**: 64,767.00

#### Office

<table>
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<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Copier</td>
<td>2,200.00</td>
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<tr>
<td>Computer Software and Services</td>
<td>5,007.00</td>
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<tr>
<td>Equipment Lease/Purchase</td>
<td>600.25</td>
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<tr>
<td>Office Furnishings</td>
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<tr>
<td>Office Supplies</td>
<td>2,000.00</td>
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<tr>
<td>Postage</td>
<td>1,000.00</td>
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**Total Office**: 10,807.25

#### Operations

<table>
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<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Insurance</td>
<td>8,900.00</td>
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<tr>
<td>Janitorial Services &amp; Supplies</td>
<td>9,300.00</td>
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<td>Memberships</td>
<td>2,120.00</td>
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<tr>
<td>Moving Expense</td>
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<tr>
<td>Repairs &amp; Maintenance</td>
<td>4,000.00</td>
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<tr>
<td>Taxes &amp; Licenses</td>
<td>150.00</td>
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<tr>
<td>Telecommunication</td>
<td>2,900.00</td>
</tr>
<tr>
<td>Utilities</td>
<td>11,500.00</td>
</tr>
</tbody>
</table>

**Total Operations**: 38,870.00

**Total Expenses**: 831,840.00
Fiscal Audit-Year Ending September 30, 2017

Grove, Mueller and Swank P.C. have audited the financial statements of Family Building Blocks for the year ending September 30, 2017, and have issued a report dated May 23, 2018 which contained an opinion that did not identify material weakness or significant deficiencies.

Program Monitoring Review

Our current schedule of Federal Review Events is as follows:

**FY 2016**  Environmental Health & Safety

- Conducted on 10/14/15. Results indicated no area of noncompliance was found.

**FY 2018**  Focus Area 2: Program Design and Management; Education and Child Development; Health; Family and Community Engagement; Fiscal; and Eligibility, Recruitment, Selection, Enrollment, and Attendance

- Scheduled for: 05/14/18 – 05/16/18, Awaiting Results

**FY 2019**  Evaluation & Determination

Governance & Oversight

2016-17 Early Head Start Policy Council

Jacqueline Leung  Florisel Soriano
Maribel Villanueva  Gonzalo Rosas
Virginia Cortez  Brenda Leivas
Ana Karen Escobedo  Gladys Luna
Martha Gonzalez  Rosario Castaneda
Arturo Diaz  Crystal Campos
Erika Estrada  Michelle Dow-Grinnell
Daisy Andrew  Nayeli Maldonado
Heather Hannan  Miranda Dukes
Crecencia Pavon
Family Building Blocks  
Board of Directors*  

<table>
<thead>
<tr>
<th>Member Name</th>
<th>Member Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adrienne Fischer</td>
<td>Leslie Dinsdale</td>
</tr>
<tr>
<td>Anita Kennedy</td>
<td>Levi Herrera-Lopez</td>
</tr>
<tr>
<td>Brian Johnston</td>
<td>Marni Redding</td>
</tr>
<tr>
<td>Christy Perry</td>
<td>Melanie Ronai</td>
</tr>
<tr>
<td>Conrad Venti</td>
<td>Mike Blanchard</td>
</tr>
<tr>
<td>Crecencia Pavon</td>
<td>Nancy MacMorris-Adix</td>
</tr>
<tr>
<td>Danae Johnson</td>
<td>Patrice Altenhofen</td>
</tr>
<tr>
<td>Dave Alcorn</td>
<td>R. Taylor</td>
</tr>
<tr>
<td>Deana Freres</td>
<td>Rich Schultz</td>
</tr>
<tr>
<td>Diane McLaran</td>
<td>Ross Carey</td>
</tr>
<tr>
<td>Heather Hawkins</td>
<td>Sam Skillern III</td>
</tr>
<tr>
<td>Jacob Bailey</td>
<td>Sophia Macaitis</td>
</tr>
<tr>
<td>Jason Herber</td>
<td>Troy Blum</td>
</tr>
<tr>
<td>Jeff Moore</td>
<td>Wally Carson</td>
</tr>
<tr>
<td>Jerry Moore</td>
<td>Walt Edmonds</td>
</tr>
<tr>
<td>Jody Rowell</td>
<td>Wes McWhorter</td>
</tr>
<tr>
<td>Leilani Slama</td>
<td></td>
</tr>
</tbody>
</table>

*Any member who has served from January 1, 2016 – March 16, 2017*
## Family Building Blocks & MWVCAA
### 2016-2017 Health Services Advisory Committee

<table>
<thead>
<tr>
<th>Name</th>
<th>E-Mail</th>
<th>Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Andrea Stout</td>
<td><a href="mailto:astout@spc.mvipa.org">astout@spc.mvipa.org</a></td>
<td>Salem Pediatrics</td>
</tr>
<tr>
<td>Claudia Will</td>
<td><a href="mailto:cwill@co.marion.or.us">cwill@co.marion.or.us</a></td>
<td>Marion County Health Dept</td>
</tr>
<tr>
<td>Connie Davidson</td>
<td><a href="mailto:connie.davidson@mwvcaa.org">connie.davidson@mwvcaa.org</a></td>
<td>CAHS Food Service Specialist</td>
</tr>
<tr>
<td>Diane Quiring</td>
<td><a href="mailto:dquiring@co.marion.or.us">dquiring@co.marion.or.us</a></td>
<td>Marion County WIC Program</td>
</tr>
<tr>
<td>Edna Erskine</td>
<td><a href="mailto:Edna.Erskine@mwvcaa.org">Edna.Erskine@mwvcaa.org</a></td>
<td>CAHS Disability Specialist</td>
</tr>
<tr>
<td>Erin Boers</td>
<td><a href="mailto:eboers@earlylearninghub.org">eboers@earlylearninghub.org</a></td>
<td>Early Learning Hub</td>
</tr>
<tr>
<td>Eva Pignotti</td>
<td><a href="mailto:Eva.pignotti@mwvcaa.org">Eva.pignotti@mwvcaa.org</a></td>
<td>CAHS Program Director</td>
</tr>
<tr>
<td>Felicia Balschweid</td>
<td><a href="mailto:fbalschweid@familybuildingblocks.org">fbalschweid@familybuildingblocks.org</a></td>
<td>Family Building Blocks Head Start</td>
</tr>
<tr>
<td>Guillermina Ruiz</td>
<td><a href="mailto:Guillermina.Ruiz@mwvcaa.org">Guillermina.Ruiz@mwvcaa.org</a></td>
<td>CAHS Health &amp; Nutrition Advocate</td>
</tr>
<tr>
<td>Heather Peasley</td>
<td><a href="mailto:hpeasley@familybuildingblocks.org">hpeasley@familybuildingblocks.org</a></td>
<td>FBB EHS Director</td>
</tr>
<tr>
<td>Jane Orlowski</td>
<td><a href="mailto:janeorlowski@gmail.com">janeorlowski@gmail.com</a></td>
<td>Retired Nurse</td>
</tr>
<tr>
<td>Jeanine Stice, RD</td>
<td><a href="mailto:nutritionetc@comcast.net">nutritionetc@comcast.net</a></td>
<td>CAHS Registered Dietitian Consultant</td>
</tr>
<tr>
<td>Jessica Minahan</td>
<td><a href="mailto:MINAHAN_JESSICA@salkeiz.k12.or.us">MINAHAN_JESSICA@salkeiz.k12.or.us</a></td>
<td>Salem Keizer SD</td>
</tr>
<tr>
<td>Kathy Derby-Ray</td>
<td><a href="mailto:Kathleen.Derby-Ray@ocdc.net">Kathleen.Derby-Ray@ocdc.net</a></td>
<td>OCDC</td>
</tr>
<tr>
<td>Katie Miller</td>
<td><a href="mailto:Millerk@interdent.com">Millerk@interdent.com</a></td>
<td>Capitol Dental</td>
</tr>
<tr>
<td>Linda Mann, RDH</td>
<td><a href="mailto:MannL@interdent.com">MannL@interdent.com</a></td>
<td>Capitol Dental</td>
</tr>
<tr>
<td>Lisa Gaffield</td>
<td><a href="mailto:Lisa.gaffield@mwvcaa.org">Lisa.gaffield@mwvcaa.org</a></td>
<td>CAHS Health Assistant</td>
</tr>
<tr>
<td>Maarja Trujillo</td>
<td><a href="mailto:Maarja.Trujillo@mwvcaa.org">Maarja.Trujillo@mwvcaa.org</a></td>
<td>CA EHS Health, Mental Health &amp; Disabilities Specialist</td>
</tr>
<tr>
<td>Modesto Franco</td>
<td><a href="mailto:Modesto.Franco@ocdc.net">Modesto.Franco@ocdc.net</a></td>
<td>OCDC</td>
</tr>
<tr>
<td>Shannon Newmark</td>
<td><a href="mailto:Shannon.newmark@wesd.org">Shannon.newmark@wesd.org</a></td>
<td>WESD</td>
</tr>
<tr>
<td>Wendy Barrows</td>
<td><a href="mailto:Wendy.barrows@mwvcaa.org">Wendy.barrows@mwvcaa.org</a></td>
<td>CA EHS Program Director</td>
</tr>
</tbody>
</table>

-End-